## LEDC BOARD MEETING

MEETING MINUTES FOR THE BOARD OF DIRECTORS OF THE

LOUISIANA ECONOMIC DEVELOPMENT CORPORATION HELD AT

LOUISIANA STATE EMPLOYEES' RETIREMENT SYSTEM BUILDING FOURTH FLOOR BOARD ROOM

8401 UNITED PLAZA BOULEVARD
BATON ROUGE, LOUISIANA
ON THE 15TH DAY OF APRIL, 2016
COMMENCING AT 9:09 A.M.

REPORTED BY: ELICIA H. WOODWORTH, CCR

1
2

Appearances of Board Members Present:
A.J. Roy Alden Andre
Cal Simpson
Susan Tham
Mandi Mitchell
Staff members present:
Melissa Sorrell
Brenda Guess
Susan Bigner
Errol Smith
Steven Baham
Frank Favaloro
Anne Villa
Bob Cangelossi
Christian Pennington
Robert Wyckoff

MR. ROY:
Good morning. Call to order the Board
of Directors of the Louisiana Economic Development Corporation.

Rollcall, please.
MS . SORRELL:
A.J. Roy.

MR. ROY:
Here.
MS. SORRELL:
Alden Andre.
MR. ANDRE:
Here.
MS. SORRELL:
Louis Reine.
(No response.)
MS . SORRELL:
Susan Tham.
MS . THAM:
Here.
MS . SORRELL:
Mandi Mitchell.
MS . MITCHELI :
Here.
MS . SORRELL:

Cal Simpson.
MR. SIMPSON:
Here.
MS. SORRELL:
Natin Kamath.
(No response.)
MS. SORRELL:
We have a quorum.
MR. ROY:
Very good.
First order of business is the approval of the minutes of the Finance Committee of March the 21st.

Motion for approval is presented.
MR. SIMPSON:
Second.
MR. ROY:
Second.
Any discussion?
(No response.)
MR. ROY:
Hearing none, all in favor, "aye."
(Several members respond "aye.")
MR. ROY:
All opposed "nay."
(No response.)
MR. ROY:
Any comments from the public.
(No response.)
MR. ROY:
It passes.
Second order of business is the approval
of the March 21st Board minutes. And as a friendly suggestion, we omitted a document that should have been attached to the minutes that recognized the approval of the Board, at the suggestion of the Secretary, of Ms. Mandi Mitchell to sit in his stead, so I'd like to entertain a motion to approve those minutes with that amendment.

MS. THAM:
So moved.
MR. SIMPSON :
Second.
MR. ROY:
Motion and second.
Any discussion?
(No response.)
MR. ROY:
Hearing none, all in favor, "aye."
(Several members respond "aye.")

MR. ROY:
All opposed, "nay."
(No response.)
MR. ROY:
Without objection.
Moving along, In-House Approvals under the SSBCI, Gordon Technologies.

Good morning.
MR. PENNINGTON:
Good morning.
Briefly, Gordon Technologies is a oil and gas business, a startup business, that we approved in-house. It's been operating for a little bit under a year. It had about -- the loan was for $\$ 500,000$. It was a non-revolving line of debt to purchase equipment, which then they were going to amortize for five years after the first year.

What this company does is they manufacture for sale and lease equipment that is used in the oil field. They do measure while drilling to directional drilling to make it more efficient to get oil out of rigs.

What I've got to say about this company, even though it's a startup, it was very well capitalized. It had a lot of money put into it to start
up what's needed for this particular business. They had two lines of equipment, the measure-while-drilling kits and a type of shock that they used to absorb shocks. It's a good company. They have 12 employees currently. They're looking to expand and hire 12 more over the current, the next year or so. We approved it in-house, and it's a good company. It was through Home Bank. I was very pleased to get this loan.

MR. ROY:
Any questions or comments? This is just, again, in-house.
(No response.)
MR. ROY:
Hearing none -- let's see. This was

## approved?

MR. PENNINGTON:
Yes, sir.
MR. ROY:
All right.
MR. PENNINGTON:
So this is just to inform y'all of what we have done over the past month. Mr. Reine, several months ago, asked for updates whenever we approve them in-house, so that's what we're doing.

MR. ROY:

Very good. Thank you for that.
The next order of business is an EDAP, Transportation Consultants, Mr. Robert Wyckoff. And I think Vice Chairman, Mr. Andre, is going to recuse himself on this matter.

MR. ANDRE:
Chairman, I need to recuse myself. The products that they're going to be handling are the same products my company uses, and there's a potential, in the future, we may have a relationship.

MR. ROY:
Okay. Let the minutes reflect that Mr. Andre will recuse himself.

MR. WYCKOFF :
Good morning. Robert Wyckoff, and I have Mr . Christopher Kane here to represent the company with us this morning.

To give you some history on Transportation Consultants and their relationship with us, in May of 2010, Transportation Consultants entered into a cooperative endeavor agreement we LEDC for a \$400,000 EDLOP, which is now known as a unsponsored EDAP, to assist with the construction of a rail spur addition. And then in January 2011, this unsponsored EDAP was amended to include a new formed company called

|  | Torres Reporting \& Associates, inc. | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
| :---: | :---: | :---: |
|  | COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

TCI Packaging, which was a wholly-owned subsidiary of Jensen Packaging. Currently this EDAP is in its monitoring phase and is scheduled to terminate in August of 2020 .

Recently the owners of Jensen Packaging formed a new subsidiary, TCI Plastics, which will specialize in pneumatic bulk transfer and packaging of PVC resins and Polyolefins for international distribution. The company is looking to purchase approximately 30 acres of underdeveloped property on the Alvar Street side of the France Road terminal from Port of New Orleans, which is adjacent to their current facility. At this site, they will be constructing a 300,000-square-foot, global resin packaging facility and handling facility, which will include an addition to the rail spur that will increase the rail capacity they're expecting to have at that property.

TCI is requesting an EDAP for $\$ 800,000$ to assist with the cost of constructing over 10,000 feet of track and eight turnouts at the Alvar Street property, and they feel the new rail will be necessary to handle the influx in traffic they'll have at this property.

The company has agreed to maintain the existing 122 jobs currently required by TCI and TCI

Packaging be maintained through 2020, as well as an additional 78 jobs from Triton Stone Group in New Orleans. The total payroll for these retained jobs will
 three annually starting in 2018. TCI Plastics has also agreed to create 160 new jobs with an annual payroll of 5.4-million by 2023, and all of these jobs and payroll must be maintained through the life of the project and the credits will be based on payroll during this contract.

The staff recommends that we approve this amendment to the unsponsored EDAP based on the standard contingencies as well as a new capital investment by TCI Plastics of 25.5-million by July 31st, 2017, a personal in solido guarantee from Mr. Jack Jensen, Junior, the retention of the estimated 200 statewide jobs and associated payroll. They will have to have at least 50 percent of their sales from the New Orleans manufacturing project to customers located outside of the State of Louisiana, and we will also be requiring a first-position mortgage on property or equipment collateral that is sufficient to cover the EDAP.

MR. ROY:
Okay. Any questions or comments thus

|  | Torres Reporting \& Associates, inc. | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
| :---: | :---: | :---: |
|  | COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

```
far?
```

(No response.)
MR. ROY:
Do you have anything else to add?
MR. KANE :
I'll just be brief.
Again, my name is Chris Kane. I'm the outside general counsel for TCI and the Jensens. Mr. Jensen, Jack Jensen, and Christian Jensen both are out in the market right now getting some additional clients for this site, so they asked me to extend our appreciation for all of the hard work that LED has done working with us on this project. It's been an endeavor that's been ongoing and a relationship since about 2009 to change the plastics market in Louisiana. All of this product was being produced here, manufactured here in Louisiana, and previously, with no exception, all of that was being exported out of Houston. So this is an additional investment for, a double down, if you will, of shipping significant cargo and making New Orleans a plastics export port, which is exciting. Totally, we're talking about 20,000-plus net new TEUs, 42,000 TEUs exported every per year of plastics that are, again, all going out of Port of New Orleans.

We're excited about the product. I
think when you talk about a million square feet total with this phase coming into the fold of plastics and resins being packaged and bulk transported out of Louisiana, it's a win/win. We're manufacturing and exporting and value adding here instead of elsewhere, so we're excited about it.

I'm happy to answer questions about the project and the specifics. I think the summary and the information you have is real explanatory, but I'm happy to answer any questions.

MS. THAM:
I do have a question.
MR. ROY:
Ms. Tham.
MS. THAM:
I see, you know, a lot of these jobs are not extremely high salary, but I assume, are these going to be full-time jobs with benefits like healthcare?

MR. KANE :
Yes. All of the jobs that are -- well, they're two and half times the prevailing wage, so they're not minimum wage jobs. But, yes, they include benefits. They're full-time employees. And an interesting fact, the location of this is the mega plastics district of what we call 56 acres is located in

9th Ward, and a significant amount of the employees come directly from the desired neighborhood in and around the facility. If you would have gone there in 2009, which was, again, close to Katrina, it was desolate. So this is -- it's a good community employment opportunity. And short answer to your question is, yes, it does include benefits with the wages and they're full time.

MS. THAM:
That's a big difference at that salary.
MR. ROY:
Are there others besides this corporation that will benefit from the EDAP? MR. KANE :

Yes. So you when you talk about the net TEU, there's been economic studies that have been produced by the Port of New Orleans that show directly the result of that, if you will. Stevedoring, for example, additional trucking, additional crane operators from the Port of New Orleans. The Port of New Orleans itself is going to benefit $\$ 880,000$ per year of net new revenue as a result of the additional TEUs. That's calculated by container moves and cranes. The Stevedoring, again, I think it's 241 net new jobs that will be impacted by the result of this cargo shift to the Port of New Orleans based on the Martens \&

Associates, the factor that they created to determine how the job impacts. So it's beyond TCI and Jensen companies.

There is a very significant impact with this project, and hence from that, the Port of New Orleans has been a big partner of ours. We have a public-private partnership for the parcel that we purchased, the 38 acres that we purchased. There was a Maritime Servicing that was tied into it, so if for some reason the plastic market shifts, this property and this project is going to be dedicated for the Port of New Orleans and for the New Orleans Public Belt. I think it's 3,500 net new rail cars that will be coming in per year, so you've got those jobs related to that as well. MR. ROY:

Any other questions, comments?
(No response.)
MR. ROY:
Hearing none, what is the pleasure of the Board?

MR. SIMPSON:
Move to approve.
MR. ROY:
Motion for approval as presented.
MS. THAM:

Second.
MR. ROY:
Second.
Any other discussion?
(No response.)
MR. ROY:
Hearing none, all in favor, "aye."
(Several members respond "aye.")
MR. ROY:
All opposed, "nay."
(No response.)
MR. ROY:
Any comments from the public?
(No response.)
MR. ROY:
Hearing none, motion is approved. So congratulations. Please keep us posted on your success.

MR. KANE :
Thank you very much.
MR. ROY:
Let the minutes reflect that Mr. Andre not only recused himself, but was out of the room.

Next order of business, Ms. Villa, the Treasurer's Report.

MS. VILLA:

Good morning.
I'd like to present the Secretary
Treasurer's Report as of April --
MR. ROY:
I'll tell you what, can you stop for a minute? Let's see if we can retrieve Mr. Andre.

MS. VILIA:
Thank you.
MR. ROY:
Okay. Welcome back, Mr. Andre.
The Treasurer's Report.
MS. VILLA:
Yes. The Secretary Treasurer's report as of April 16th, 2016, I'll go through the summary of what our FY 16 fiscal year budget is.

For our Financial Assistance Program, we have 190,000. Sorry. I don't have my glasses.

The State Small Business Credit Initiative is $\$ 2,557,174$. We have approved projected expenditures of $\$ 140,625$, which would give us a yearend projected balance of $2,416,549$.

For our Capital Outlay for EDAP, our FY 16 budget is $12,098,937$. We have approved an projected expenditures of $1,660,000$, which leaves us with a subtotal of $10,438,937$. And pending the Board's
approval, which was just approved, of 800,000 , which leaves us with an ending balance of $9,638,937$.

For Capital Outlay and EDRED, we have a budget for FY 16 of $1,335,655$, with approvals of projected expenditures of $1,234,100$, which would leave us with a subtotal of 101,555 .

If you to go the next page, that has the details as it relates to our Financial Assistance Program, our State Small Credit Initiative Program, and the projects that we've had year to date for the State Small Business Credit Initiatives total 140 , 625 , so that shows you what we've had so far this year, and with the expected balance of $2,416,549$. We currently do not have any projects under review for that program.

For Capital Outlay, in appropriations, you see the details of the projects that have been approved and the one that we currently have under review, and notice on the right side, you've got projects that we have in-house that are currently under review of $7,570,000$, which leaves us with a projected yearend balance of $2,068,937$.

And then for EDRED, we went through those and the balance. We don't have anything under current review, so we still have a projected balance of 101,555 .

MS. THAM:
Excuse me, Anne. Do you think that some of these are going to come up for approval before the fiscal year? We have only have two meetings left.

MS. VILIA:
Right. Susan's probably a better -- she recently received updates from the project managers on these projects. We have several that are still in the works, applications have gone out. These are all announced projects that have EDAP as part of the incentive. Some of these go back, you know, multi years. It just depends on when their project is due, if you go online, when the spend is going to occur on their side, and there's certain -- based upon the application we receive, the agreement that we do with them, it could be that their spend hasn't been entered yet. But Susan occasionally gives updates to the Board. I mean, it just depends on how much information you want.

MS. THAM:
There's no time limit on when these things have to be cashed in order to enter our budged; all of this carries forward?

MS. VILIA:
Yes. Yes. We will encumber the funds because it's an announced project.

MS . BIGNER:
I expect at least one within the next month. Yeah. I know that Monsanto just did another announcement. I expect that we probably will receive an application from them within the next month. I had talked to the project manager a couple months ago, and he had asked me if they had put in an application at that time, so I think that one is viable.

The rest, I'm really not sure. I can go back and ask; but, I mean, right now, that's really the one that $I$ think is the most pressing.

MS. VILLA:
And if they don't move forward with coming and utilizing the EDAP, then those projects will come off, and that occasionally will happen, too, and so when that happens, we remove them. And it's a fund that we have available to us with the State to use as part of the incentive package to projects.

Any other questions on that?
(No response.)
MS VILLA:
Then I'll move forward to our LED projections for FY 16. Regarding our Total Fund Balance available is expected at $\$ 16,758,037$, and our projected expenditures for the year is $\$ 16,744,729$, which leaves
us with a balance of 13,308 .
Any other questions?
(No response.)
MS. VILLA:
I'd like to just add for the record, I think it was brought up in the last meeting where we had some discussions regarding the sales tax that was put into place in the special session, and as you know, the vendor's comp, the language around vendor's comp was changed a couple years ago. So the LED fund that we get money for is based upon the sales tax receipts, but the new legislation the temporary legislation that was put in place excludes us from that, so there will be no additional revenue received from the new sales tax reg that was put in place as of April 1st. So I just wanted to make that clear because I think the question came up last month, and I think there may have been some uncertainty around that. So $I$ just wanted to verify for the record that our rate is not based upon the new sales tax, so there will be no additional funding to LED to fund for that.

MS. THAM:
But it doesn't decrease for the limits on vendor's comp either; right?

MS. VILLA:

No, because that was removed, so we are no longer part of the vendor's comp section. It was just part of the sales tax receipts.

MR. ROY:
Any other questions or comments?
MS. VILLA:
And we can provide a detailed report for EDAP at the next Board meeting, status of the projects. MR. ROY:

Okay.
Hearing none, I'll entertain a motion to accept the Treasurer's Report.

MS. MITCHELL:
So moved.
MR. ROY:
Motion. Second?
MR. SIMPSON:
Second.
MR. ROY:
Any discussion? Any comments from the public?
(No response.)
MR. ROY:
Hearing none, all in favor, "aye."
(Several members respond "aye.")

|  | Torres Reporting \& Associates, inc. | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
| :---: | :---: | :---: |
|  | COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

MR. ROY:
All opposed, "nay."
(No response.)
MR. ROY:
Without objection.
All right. Moving on to the
Accountant's Report, Mr. Smith.
MR. SMITH:
Good morning.
The LEDC status report as of February 20th, 2016, first one we have is MV Realty. As we all know, that will disappear in the March financial statements. We got approval at the last minute to write that off because it was deemed non collected.

The next ones are, these are loans that are currently on our books that are performing as they should, Town of Colfax, Argus, Continental Structural Plastic, for a total of 869,090.

Under the old LEDC loan program, we have currently two loans, which is Puppy Love and Deep Hole Drilling. If I'm not mistaken, I think Puppy Love will be falling off the guarantee in maybe two months.

MR. ROY:
That's too bad.
MR. SMITH:

So we have a total of 441,241 is the total of those loans, and they're performing. We currently don't have any delinquent or late.

The next section is the Reserves. Of course, we have MV Realty reserved at 100 percent, and then we have all of the EDAP and EDLOP loans reserved at 15 percent, and the guaranteed loans under the old guarantee program at 18 percent.

The next page is the total loans we have for the Small Business Credit Initiative Program. We currently, at the end of February, we have 21 current and closed loans for a total of $\$ 7,312,777$, and they are all performing. There are none delinquent. There's nothing to report about any one of them being late or close to being delinquent.

So that's my good news for the day.
MR. ROY:
Yes, it is. Occasionally I'll remark that you're the envy of the bankers.

All right. Any questions, comments on the Accountant's Report?
(No response.)
MR. ROY:
Hearing none, I'll entertain a motion to accept the Accountant's Report.

MR. ANDRE:
So moved.
MR. ROY:
Motion.
MR. SIMPSON:
Second.
MR. ROY:
Second.
All in favor, "aye."
(Several members respond "aye.")
MR. ROY:
Any comments from the public?
(No response.)
MR. ROY:
Hearing none, all opposed, "nay."
(No response.)
MR. ROY:
Without objection, it is approved.
Thank you.
All right. And, finally, Ms. Mitchell has the President's Report.

MS . MITCHELL:
Good morning, everyone.
So as you all have are very well aware, the State is still grappling with budget issues, and I
just thought, for the benefit of the Board, I'd share with you the impact to LED for the Fiscal Year 17 budget reductions. And thankfully we don't have a significant reduction, however, because we have suffered through some cuts throughout Fiscal Year 16, we are now at the point where, for Fiscal Year 17, where we are now cutting muscle and bone in order to accommodate the overall budget reduction.

So for Fiscal Year 17, our budget has been reduced by $3.9-m i l l i o n$, and the areas that we are having to reduce are LED Faststart, which we all know is the goal standard for workforce development nationally. LED Faststart was ranked number one six years in a row across the country when it comes to workforce development programs. And so Secretary does not do this in a lighthearted way, but it is, once again, we're at the point where we don't have much room to look elsewhere. We're reducing our marketing budget by a million dollars, and as well, we are reducing funding to our regional economic development partners that help sort of help extend our reach to the local areas by 1.36-million. And the only reason that Secretary even considered that was because our partners were able to receive some of the amnesty funds through last year's budget cycle to sort of offset the brunt of any
reductions during this particular fiscal year.
And then lastly, we're keeping some key positions, executive positions, vacant until such time that we get some of this funding restored. So I just wanted to give the Board members sort of a sense of how LED is having to share in the pain of the budget reductions.

On to some more positive news. For our rankings highlights, Louisiana was ranked Number 6 in Site Selection Governor's Cup, and that's our per capita ranking among national leaders for economic development projects during 2015. So we continue to do a good job and focus on our mission in spite of the fiscal environment, and we continue to be recognized for that.
I'll show you some recent project announcements. We just met, feels like just a couple of weeks ago, because our last meeting was delayed due the weather, so since then, we've had two really neat project announcements. Well, one is an announcement, the other is a ribbon cutting celebrating a really important milestone, and I'll get to that in a second. But it was just mentioned that Monsanto has a very significant project on the horizon. So Monsanto will support the launch of its new product, Roundup Ready Xtend Crop System with a \$975-million capital investment
here in Louisiana in Luling over the next three years. This expansion project is going to create 95 new direct jobs in the state averaging about 76,500 per year in salary, plus benefits. In addition, they're going to bring 20 new contractor jobs to support that project, and as well, we always recognize when companies retain their jobs as well, so Monsanto will be retaining 645 existing jobs in the state. And, also, the company expects that the project's going to generate about 100 construction jobs at peak activity.

And so part of the package for Monsanto does include an EDAP and the purpose of that is to reimburse oil and electrical infrastructure cost associated with the expansion and I think it's 1.7-million. So $I$ just wanted to highlight that as part of the company's package for this expansion project.

The other highlight that we want to point out, on April 13th, just a couple days ago, the Governor and LED marked the dedication of Proficient, Inc., a software development center in Lafayette. This is a company that's among three major software development firms that have located to Louisiana in Lafayette just within the past two years, and all of these companies are partnering with the university in that area to sort of serve as a pipeline for those
computer science and mathematic students coming out of the university.

Proficient's going to create 245 new direct jobs at an average annual salary of $\$ 60,000$ per year plus benefits at the new tech center in Downtown Lafayette. And this particular ribbon cutting is a major victory for Lafayette Parish, for the State as well as the university and the Digital Media Program. It's one of our newer programs that's helped to attract significant wins for this particular industry sector in our state, and it's helping us to diversify the industry sectors. And as you can understand, Lafayette is particularly appreciative of this because that is sort of the hub city for oil and gas, and oil and gas is suffering now and so we're helping to sort of build an ecosystem of technology and digital media-supported type jobs in that area to help offset any other changes in that economy. So it's a big win and it's a neat program that we're very proud of.

Switching gears to our future Board meetings. As you may be aware, LED's going to be moving to a new building later this year. We'll be relocating from the Capitol Annex to the LaSalle Building just a couple blocks down 3rd Street. And the benefit, one of the many benefits of doing so is we have access to a
very nice boardroom with ample seating for the public, and it has a very nice desk that's elevated as well. So we intend to begin using that boardroom for our meetings going forward. The catch is that for the remainder of 2016, the fourth Friday is pretty well booked up, so we will possibly -- we need to have a discussion about possibly changing our regular meeting dates so that we can take advantage of that free meeting space there at the LaSalle Building.

So I don't know, Mr. Chairman, if you want to have that discussion now or have the staff maybe recommend some alternate meeting times that the full Board can check their schedules.

MR. ROY:
Do we know what the options are at this point?

MS. GUESS :
We're in the process of determining what those are. We intend to get with the scheduler at the LaSalle Building more on Monday, and the thought process is to -- we do know that there are some dates that are not available. Not sure which ones are. So we're really trying to coordinate between the C\&I Board and LEDC being that C\&I meets in the afternoons and they will be asked, also, to consider moving that change of
their already-standing dates. So we're going to look at some dates that will be available to both boards possibly on the same day.

Of course, the holidays, Christmas and New Year's -- I'm sorry -- and Thanksgiving, always present a problem in itself no matter when you schedule, but we should have something -- we'll probably get Melissa to send out an e-mail to that effect first of the week for you to give you what's available and see how that might work with your schedules. Because we also have to -- we're dealing with a brand new scheduler. Unlike this building, we could have the scheduler go in, have us to look at his calendar or he'd send it to us and tell us what's available, we kind of have to back in to the one where we're going to to tell us when you're available and then that way, we do it that way.

It looks like right now there's the May LEDC's Board Meeting, Melissa, if I'm correct, is -that date is available, but we're trying to make certain that the other ones from June to August, and then there are a few other months, so it's possibly easier just to move meeting dates than to go back and forth from building to building. MR. ROY:

So if I heard you correctly, the May
meeting, we can expect to be in that new building?
MS . GUESS :
That's a possibility. We'll confirm
that next week.
MR. ROY:
Okay. All right. We'll wait for your e-mail.

MS . GUESS :
Okay.
MR. ROY:
Anything else, Mandi?
MS. MITCHELL:
Just, along those lines, if we are going to be in the LaSalle Building for May, please send the Board members some instructions on parking and that type of thing.

MS . GUESS:
Yes. That's why I said we haven't got that completely worked out yet.

MS . MITCHELL:
Okay. Good.
MR. ROY:
How to avoid parking tickets, et cetera.
MS . GUESS:

Working on that as well.
MS. MITCHELL:
The parking folks are very active
Downtown.
Okay. So that concludes my report, but we just wanted to give the Board a heads up about the move and potential change of our standing meeting dates.

That concludes my report. Any
questions?
(No response.)
MS. MITCHELL:
Okay. Thank y'all.
MR. ROY:
Thank you, Ms. Mitchell.
Any other business?
MS . GUESS:
One other item, just as an FYI for Mr. Roy and for the other Board members, by the time we meet in May, we'll probably have already done one of our marketing events for our SSBCI. We will be participating in the LBA Convention again this year. We've sent out or will be sending out an article for the April LBA newsletter, and we're telling the bankers that our SSBCI funds are not affected by the State budget issues and we're also asking them to pass by Booth

Number 29 to talk more intimately with the staff that will be attending the convention.

MR. ROY:
I might ad that Brenda and her staff have done a great job in the past. I commend you on ongoing efforts. The LBA Convention is one of the best locations to touch a lot of bankers, and y'all have done so with great success in the past, so good job.

Anything else?
(No response.)
MR. ROY:
Hearing none, I'll entertain a motion to adjourn.

MR. ANDRE:
So moved.
MR. ROY:
Motion to adjourn.
MR. SIMPSON :
Second.
MR. ROY:
Second.
We're adjourned.
(Meeting concludes at 9:48 a.m.)

REPORTER'S CERTIFICATE:
I, ELICIA H. WOODWORTH, Certified Court
Reporter in and for the State of Louisiana, as the officer before whom this meeting for the Policy and Rules Committee of the Board of Directors of the Louisiana Economic Development Corporation, do hereby certify that this meeting was reported by me in the stenotype reporting method, was prepared and transcribed by me or under my personal direction and supervision, and is a true and correct transcript to the best of my ability and understanding;

That the transcript has been prepared in compliance with transcript format required by statute or by rules of the board, that $I$ have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That $I$ am not related to counsel or to the parties herein, nor am I otherwise interested in the outcome of this matter.

Dated this 28th day of April, 2016.

ELICIA H. WOODWORTH, CCR
CERTIFIED COURT REPORTER

|  | 15 23:7 | 3.9-million 25:10 | 9th 13:1 |
| :---: | :---: | :---: | :---: |
| Exhibits | 16 16:15,23 17:4 19:23 | $30 \text { 9:10 }$ |  |
| LEDC MEETING 1 | 25:5 | 300,000-square-foot | A |
|  | 160 10:6 | 9:14 | A |
| \$ | 16th 16:14 | 31st 10:14 |  |
| \$140,625 16:20 | 17 25:2,6,9 | 38 14:8 |  |
|  | 18 23:8 | 3rd 28:24 | accept 21:12 23:25 |
| \$16,744,729 19:25 |  |  | access 28:25 |
| \$16,758,037 19:24 | $\text { 1st } 20: 15$ | 4 | accommodate 25:7 |
| \$2,557,174 16:19 |  |  | Accountant's 22:7 |
| \$400,000 8:22 | 2 | 42,000 11:22 | 23:21,25 |
| \$500,000 6:14 |  | 441,241 23:1 | acres 9:10 12:25 14:8 |
| \$60,000 28:4 | 2,068,937 17:21 | 5 | activity 27:10 |
|  | 2,416 17:13 | 5 | add 11:4 20:5 |
| \$7,312,777 23:12 | 2,416,549 16:21 | 5.4-million 10:7 | adding 12:5 |
| \$8-million 10:4 | 20 27:5 | 50 10:18 | addition 8:24 9:15 27:4 |
| \$800,000 9:18 | 20,000-plus 11:22 | 549 17:13 | additional 10:2 11:10, |
| \$880,000 13:20 | $200 \text { 10:16 }$ | 54917.13 56125 | 19 13:18,21 20:14,20 |
| \$975-million 26:25 | $2009$ | 56 12:25 | adjacent 9:12 |
| 1 | 2010 8:20 | 6 | advantage 29:8 |
| 1,234,100 17:5 | 2011 8:24 |  | afternoons 29:24 |
|  | $2015 \text { 26:12 }$ | 6 26:9 | agreed 9:24 10:6 |
| 1,335,655 17:4 | $2016 \text { 16:14 22:11 29:5 }$ | 645 27:7 | agreement 8:21 18:15 |
| 1,660,000 16:24 | 2017 10:15 | 7 | Alden 3:11 |
| 1.36-million 25:22 <br> 1.7-million 27:15 | 2018 10:5 |  | already-standing 30:1 |
| $\begin{aligned} & \text { 1.7-million 27:15 } \\ & \text { 10,000 9:19 } \end{aligned}$ | $2020 \text { 9:4 10:1 }$ | 76,500 27:3 | alternate 29:12 |
| 10,000 9:19 | 2023 10:7 | 78 10:2 | Alvar 9:11,20 |
| 10,438,937 16:25 | 20th 22:11 |  | amended 8:25 |
| 100 23:5 27:9 | 21 23:11 | 8 | amendment 5:14 |
| 101,555 17:6,25 $127: 4,5$ | 21st 4:13 5:8 |  | 10:12 |
| 12 7:4,5 | $241 \text { 13:23 }$ | 800,000 17:1 | amnesty 25:24 |
| 12,098,937 16:23 | $245 \text { 28:3 }$ | 869,090 22:18 | amortize 6:16 |
| 122 9:25 | 25.5-million 10:14 | 9 | amount 13:1 |
|  |  |  | ample 29:1 |
| 13th 27:18 | 3 | 9,638,937 17:2 | Andre 3:11,12 8:4,6,13 |
| 140,625 17:11 | 3,500 14:13 | 95 27:2 | 15:21 16:6,10 24:1 |
|  | Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  | Baton Rouge, LA <br> 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA 504.392.4791 <br> 504.392.4852 FAX |

Anne 18:2
Annex 28:23
announced 18:10,25
announcement 19:4 26:19
announcements 26:16,19
annual 10:6 28:4
annually 10:5
application 18:14 19:5,7
applications 18:9
appreciation 11:12
appreciative 28:13
appropriations 17:15
approval 4:11,145:7, 10 14:24 17:1 18:3 22:13
approvals 6:6 17:4
approve 5:13 7:23
10:11 14:22
approved 6:12 7:6,15 15:16 16:19,23 17:1,17 24:18
approximately 9:10
April 16:3,14 20:15 27:18
area 27:25 28:17
areas 25:10,21
Argus 22:17
assist 8:23 9:19
Assistance 16:16 17:8
Associates 14:1
assume 12:17
attached 5:10
attract 28:9
August 9:3 30:21
average 28:4
averaging 27:3
avoid 31:24
aware 24:24 28:21
aye $4: 22,235: 24,25$
15:7,8 $21: 24,25$ 24:9,10
$\bar{B}$
back 16:10 18:11 19:10 30:15,23
bad 22:24
balance 16:21 17:2,13, 21,23,24 19:23 20:1

Bank 7:7
bankers 23:19
based 10:9,12 13:25 18:14 20:11,19
begin 29:3
Belt 14:12
benefit 13:12,20 25:1 28:24
benefits 12:18,23 13:7 27:4 28:5,25
big 13:9 14:6 28:18
BIGNER 19:1
bit 6:13
blocks 28:24
Board 3:2 5:8,11 14:20 18:17 21:8 25:1 26:5 28:20 29:13,23 30:19 31:16

Board's 16:25
boardroom 29:1,3
boards 30:2
bone 25:7
booked 29:5
books 22:16
brand 30:11
Briefly 6:11
bring 27:5
brought 20:6
brunt 25:25
budged 18:21
budget 16:15,23 17:4 24:25 25:2,8,9,18,25 26:6
build 28:15
building 28:22,23 29:9, 20 30:12,24 31:2,15
bulk 9:7 12:3
business 4:11 5:7 6:12 7:1 8:2 15:23 16:18 17:11 23:10

## C

C\&i 29:23,24
Cal 4:1
calculated 13:22
calendar 30:13
call 3:2 12:25
called 8:25
capacity 9:16
capita 26:10
capital 10:13 16:22
17:3,15 26:25
capitalized 6:25
Capitol 28:23
cargo 11:20 13:24
carries 18:22
cars 14:13
cashed 18:21
catch 29:4
celebrating 26:20
center 27:20 28:5
cetera 31:24

Chairman 8:4,7 29:10
change 11:15 29:25
changed 20:10
changing 29:7
check 29:13
Chris 11:7
Christian 11:9
Christmas 30:4
Christopher 8:16
city 28:14
clear 20:16
clients 11:10
close 13:4 23:15
closed 23:12
Colfax 22:17
collateral 10:22
collected 22:14
comments 5:3 7:10
10:25 14:16 15:13 21:5, 20 23:20 24:12

Committee 4:12
community 13:5
comp 20:9,24 21:2
companies 14:3 27:6, 24
company 6:18,23 7:4,7 8:9,16,25 9:9,24 27:8, 21
company's 27:16
completely 31:20
computer 28:1
confirm 31:4
congratulations 15:17
considered 25:23
constructing 9:13,19
construction 8:23

LEDC BOARD MEETING
27:10
Consultants $8: 3,19,20$ container 13:22

Continental 22:17
contingencies 10:13
continue 26:12,14
contract 10:10
contractor 27:5
cooperative 8:21
coordinate 29:23
corporation 3:4 13:12
correct 30:19
correctly 31:1
cost 9:19 27:13
counsel 11:8
country 25:14
couple 19:6 20:10
26:16 27:18 28:24
cover 10:22
crane 13:18
cranes 13:22
create 10:6 27:2 28:3
created 14:1
Credit 16:18 17:9,11 23:10
credits 10:9
Crop 26:25
Cup 26:10
current 7:6 9:12 17:24 23:11
customers 10:19
cuts 25:5
cutting 25:7 26:20 28:6
cycle 25:25
$\square$
date 17:10 30:20
dates 29:7,21 30:1,2,23
day 23:16 30:3
days 27:18
dealing 30:11
debt 6:15
decrease 20:23
dedicated 14:11
dedication 27:19
deemed 22:14
Deep 22:20
delayed 26:17
delinquent 23:3,13,15
depends 18:12,18
desired 13:2
desk 29:2
desolate 13:4
detailed 21:7
details 17:8,16
determine 14:1
determining 29:18
development 3:3
25:12,15,20 26:11
27:20,22
difference 13:9
digital 28:8,16
direct 27:2 28:4
directional 6:21
directly 13:2,16
Directors 3:3
disappear 22:12
discussion 4:19 5:21 15:4 21:20 29:6,11
discussions 20:7
distribution 9:9 district 12:25 diversify 28:11 document 5:9 dollars 25:19 double 11:19 Downtown 28:5 drilling 6:20,21 22:21 due 18:12 26:17
$\bar{E}$
e-mail $30: 831: 8$
easier 30:22
economic 3:3 13:15
25:20 26:11
economy 28:18
ecosystem 28:16
EDAP 8:2,23,25 9:2,18
10:12,23 13:12 16:22
18:10 19:14 21:8 23:6
27:12
EDLOP 8:22 23:6
EDRED 17:3,22
effect 30:8
efficient 6:21
electrical 27:13
elevated 29:2
employees 7:4 12:23 13:1
employment 13:5
encumber 18:24
end 23:11
endeavor 8:21 11:13
ending 17:2
enter 18:21
entered 8:20 18:16
entertain 5:13 21:11 23:24
environment 26:14
envy 23:19
equipment 6:15,19 7:2 10:22
estimated 10:16
exception 11:17
excited 11:25 12:6
exciting 11:21
excludes 20:13
Excuse 18:2
executive 26:3
existing 9:25 27:8
expand 7:5
expansion 27:2,14,16
expect 19:2,4 31:2
expected 17:13 19:24
expecting 9:17
expects 27:9
expenditures 16:20,24 17:5 19:25
explanatory 12:9
export 11:21
exported 11:18,23
exporting 12:5
extend 11:11 25:21
extremely 12:17

| $F$ |
| :--- |

facility 9:13,14,15 13:3
fact 12:24
factor 14:1
falling 22:22
Faststart 25:11,13
favor 4:22 5:24 15:7
$21: 2424: 9$

February 22:10 23:11
feel 9:21
feels 26:16
feet 9:19 12:1
field 6:20
finally 24:20
Finance 4:12
financial 16:16 17:8 22:12
firms 27:22
first-position 10:21
fiscal 16:15 18:4 25:2, 5,6,9 26:1,13
focus 26:13
fold 12:2
formed 8:25 9:6
forward 18:22 19:13,22 29:4
fourth 29:5
France 9:11
free 29:8
Friday 29:5
friendly $5: 8$
full 13:7 29:12
full-time 12:18,23
fund 19:16,23 20:10,21
funding 20:20 25:19 26:4
funds 18:24 25:24
future 8:10 28:20
FY 16:15,22 17:4 19:23
$\overline{\mathrm{G}}$
gas 6:12 28:14
gears 28:20
general 11:8
generate 27:9
give 8:18 16:20 26:5 30:9
glasses 16:17
global 9:14
goal 25:12
good 3:2 4:10 6:8,10
7:4,7 8:1,15 13:5 16:1 22:9 23:16 24:23 26:12 31:22

Gordon 6:7,11
Governor 27:19
Governor's 26:10
grappling 24:25
Group 10:2
guarantee 10:15 22:22 23:8
guaranteed 23:7
GUESS 29:17 31:3,9, 18,25

| H |
| :---: |

half 12:21
handle 9:22
handling 8:8 9:15
happen 19:15
happy 12:7,9
hard 11:12
healthcare 12:18
heard 31:1
Hearing 4:22 5:24 7:14 14:19 15:7,16 21:11,24

## 23:24 24:15

helped 28:9
helping 28:11,15
high 12:17
highlight 27:15,17
highlights 26:9
hire 7:5
history 8:18
Hole 22:20
holidays 30:4
Home 7:7
horizon 26:23
Houston 11:18
hub 28:14
1
impact 14:4 25:2
impacted 13:24
impacts 14:2
important 26:21
in-house 6:6,13 7:6,11, 24 17:19
incentive 18:11 19:18
include 8:25 9:15 12:22 13:6 27:12
increase 9:16
increased 10:4
industry 28:10,11
influx 9:22
inform 7:21
information 12:9 18:18
infrastructure 27:13
Initiative 16:19 17:9 23:10

Initiatives 17:11
instructions 31:16
intend 29:3,19
interesting 12:24
international 9:8
investment 10:14 11:19 26:25
issues 24:25

## J

Jack 10:15 11:9
January 8:24
Jensen 9:2,5 10:16 11:914:2
Jensens 11:8
job 14:2 26:12
jobs 9:25 10:2,3,6,7,17
12:16,18,20,22 13:23
14:14 27:3,5,7,8,10 28:4,17
July 10:14
June 30:21
Junior 10:16

## K

Kamath 4:5
Kane 8:16 11:5,7 12:19 13:13 15:18

Katrina 13:4
keeping 26:2
key 26:2
kind $30: 14$
kits 7:2

| $\mathbf{L}$ |
| :--- |
| Lafayette 27:20,23 |
| 28:6,7,12 |
| language 20:9 |

Lasalle 28:23 29:920 31:15
lastly 26:2
late 23:3,14
launch 26:24
leaders 26:11
lease 6:19
leave 17:5
leaves 16:24 17:2,20 19:25

LED 11:12 19:22 20:10, 20 25:2,11,13 26:6 27:19

LED'S 28:21
LEDC 8:21 22:10,19 29:24

LEDC'S 30:19
left 18:4
legislation 20:12
life 10:8
lighthearted 25:16
limit 18:20
limits 20:23
lines 7:2 31:14
Ioan 6:14 7:8 22:19
Ioans 22:15,20 23:2,6, 7,9,12
local 25:21
located 10:19 12:25 27:22
location 12:24
longer 21:2
Iot 6:25 12:16
Louis 3:15
Louisiana 3:3 10:20 11:15,17 12:4 26:9 27:1,22

Love 22:20,21

Luling 27:1
$\bar{M}$
maintain 9:24
maintained 10:1,8
major 27:21 28:7
make 6:21 20:16 30:20
making 11:20
manager 19:6
managers 18:7
Mandi 3:22 5:12 31:12
manufacture 6:19
manufactured 11:16
manufacturing 10:19 12:4

March 4:12 5:8 22:12
Maritime 14:9
marked 27:19
market 11:10,15 14:10
marketing 25:18
Martens 13:25
mathematic 28:1
matter 8:5 30:6
measure 6:20
measure-while-
drilling 7:2
Media 28:8
media-supported 28:16
meeting 20:6 21:8
26:17 29:7,8,12 30:19, 23 31:2
meetings 18:4 28:21 29:3
meets 29:24
mega 12:24

Melissa 30:8,19
members 4:23 5:25 15:8 21:25 24:10 26:5 31:16
mentioned 26:22
met 26:16
milestone 26:21
million 12:1 25:19
minimum 10:4 12:22
minute 16:6 22:13
minutes 4:12 5:8,10,13 8:12 15:21
mission 26:13
mistaken 22:21
Mitchell 3:22,23 5:12 21:13 24:20,22 31:13, 21

Monday 29:20
money 6:25 20:11
monitoring 9:3
Monsanto 19:3 26:22, 23 27:7,11
month 7:22 19:3,5 20:17
months 7:23 19:6 22:22 30:22
morning 3:2 6:8,10 8:15,17 16:1 22:9 24:23
mortgage 10:21
motion 4:14 5:13,20 14:24 15:16 21:11,16 23:24 24:4
move 14:22 19:13,22 30:23
moved 5:16 21:14 24:2
moves 13:22
moving 6:6 22:6 28:21 29:25
multi 18:11
muscle 25:7
MV 22:11 23:5

## N

Natin 4:5
national 26:11
nationally 25:12
nay 4:25 6:2 15:10 22:2 24:15
neat 26:18 28:18
needed 7:1
neighborhood 13:2
net 11:22 13:14,20,23 14:13
newer 28:9
news 23:16 26:8
nice 29:1,2
non-revolving 6:15
notice 17:18
number 25:13 26:9

## 0

objection 6:5 22:5 24:18
occasionally 18:17 19:15 23:18
occur 18:13
offset 25:25 28:17
oil 6:11,20,22 27:13 28:14
omitted 5:9
ongoing 11:14
online 18:13
operating 6:13
operators 13:18
opportunity 13:5

| $\begin{gathered} \text { opposed 4:25 6:2 } \\ 15: 1022: 224: 15 \end{gathered}$ | phase 9:3 12:2 | programs 25:15 28:9 | ranking 26:11 |
| :---: | :---: | :---: | :---: |
|  | pipeline 27:25 | project 10:8,19 11:13 | rankings 26:9 |
| options 29:15 | place 20:8,13,15 | $\begin{aligned} & 12: 8 \text { 14:5,11 18:7,12,25 } \\ & 19: 6 \text { 26:15,19,23 27:2, } \end{aligned}$ | rate 20:19 |
| $\begin{gathered} \text { order } 3: 2 \text { 4:11 5:7 8:2 } \\ \text { 15:23 18:21 25:7 } \end{gathered}$ | plastic 14:10 22:18 | 5,16 | reach 25:21 |
| Orleans | plastics 9:6 10:5,14 | project's 27:9 | Ready 26:24 |
| 11:20,24 13:16,19,25 | 11:15,21,23 12:2,25 | projected 16:19,21,23 | real 12:9 |
| 14:6,12 | pleased 7:8 | 17:5,20,24 19:24 | Realty 22:11 23:5 |
| Outlay 16:22 17:3,15 | pleasure 14:19 | projections 19:23 | reason 14:10 25:22 |
| owners 9:5 | pneumatic 9:7 | $\begin{gathered} \text { projects } 17: 10,14,16, \\ 1918: 8,1019: 14,18 \end{gathered}$ | receipts 20:11 21:3 |
| P | $\begin{aligned} & \text { point } 25: 6,1727: 1 \\ & 29: 16 \end{aligned}$ | 21:8 26:12 | receive 18:15 19:4 |
| package 19:18 27:11, | Polyolefins 9:8 | $\begin{aligned} & \text { property 9:10,17,21,23 } \\ & \text { 10:21 14:10 } \end{aligned}$ | received 18:7 20:14 |
| 16 | $\begin{array}{r} \text { port } 9: 1111: 21,24 \\ 13: 16.19 .2514: 5.1 \end{array}$ | proud 28:19 | recent 26:15 |
| packaged 12:3 | positions 26:3 | provide 21:7 | recently 9:5 18:7 |
| $\begin{aligned} & \text { packaging } 9: 1,2,5,7,14 \\ & 10: 1 \end{aligned}$ | positive 26:8 | public 5:3 14:12 15:13 21:21 24:12 29:1 | recognize 27:6 |
| pain 26:6 | possibility 31:4 | public-private 14:7 | recognized 5:10 26:14 |
| parcel 14:7 | possibly 29:6,7 30:3, | Puppy 22:20,21 | recommend 29:12 |
| Parish 28:7 | posted 15:17 | purchase 6:15 9:9 | record 20:5,19 |
| parking 31:16,24 | potential 8:9 | purchased 14:8 | recuse 8:4,7,13 |
| $\begin{aligned} & \text { part 18:10 19:17 21:2,3 } \\ & 27: 11,15 \end{aligned}$ | present 16:2 30:6 | purpose 27:12 | recused 15:22 |
| partner 14:6 | presented 4:14 14:24 | $\begin{aligned} & \text { put 6:25 19:7 20:7,12, } \\ & 15 \end{aligned}$ | reduce 25:11 |
| partnering 27:24 | President's 24:21 | PVC 9:8 | reduced 25:10 |
| partners 25:20,23 | pressing 19:11 |  | reducing 25:18,19 |
| partnership 14:7 | pretty 29:5 | Q | reduction 25:4,8 |
| passes 5:6 | prevailing 12:21 | question 12:12 13:6 | reductions 25:3 26:1,7 |
| past 7:22 27:23 | previously 11:17 | 20:16 | reflect 8:12 15:21 |
| payroll 10:3,6,7,9,17 | problem 30:6 | questions 7:10 10:25 | reg 20:14 |
| peak 27:10 | process 29:18,20 | $\begin{aligned} & 12: 7,10 \text { 14:16 19:19 } \\ & 20: 221: 523: 20 \end{aligned}$ | regional 25:20 |
| pending 16:25 | produced 11:16 13:16 | quorum 4:8 | regular 29:7 |
| PENNINGTON 6:9 | product 11:16,25 26:24 |  | reimburse 27:13 |
| 7:16,20 | products 8:8,9 | R | Reine 3:15 7:22 |
| percent 10:18 23:5,7,8 | Proficient 27:19 |  | related 14:14 |
| performing 22:16 | Proficient's 28:3 | rail 8:23 9:16,21 14:13 | relates 17:8 |
| personal 10:15 | $\begin{gathered} \text { program 16:16 17:9,14 } \\ 22: 1923: 8,1028: 8,18 \end{gathered}$ | ranked 25.1326 .9 | $\begin{aligned} & \text { relationship } 8: 10,19 \\ & 11: 14 \end{aligned}$ |
| Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA 504.392.4791 <br> 504.392.4852 FAX |



| ```tax 20:7,11,14,20 21:3 TCI 9:1,6,18,25 10:5,14 11:8 14:2 tech 28:5 Technologies 6:7,11 technology 28:16 temporary 20:12 terminal 9:11 terminate 9:3 TEU 13:15 TEUS 11:22 13:21 Tham 3:18,19 5:15 12:11,14,15 13:8 14:25 18:1,19 20:22 thankfully 25:3 Thanksgiving 30:5 thing 31:17 things 18:21 thought 25:1 29:20 tickets 31:24 tied 14:9 time 13:7 18:20 19:8 26:3 times 12:21 29:12 total 10:3 12:1 17:11 19:23 22:18 23:1,2,9,12 Totally 11:21 Town 22:17 track 9:20 traffic 9:22 transfer 9:7 Transportation 8:3, 19,20 transported 12:3 Treasurer's 15:24 16:3,11,13 21:12 Triton 10:2``` | trucking 13:18 <br> turnouts 9:20 <br> type 7:3 28:16 31:16 <br> U <br> uncertainty 20:18 <br> underdeveloped 9:10 <br> understand 28:12 <br> university $27: 24$ 28:2,8 <br> Unlike 30:12 <br> unsponsored 8:22,24 10:12 <br> updates 7:23 18:7,17 <br> utilizing 19:14 <br> V <br> vacant 26:3 <br> vendor's 20:9,24 21:2 <br> verify $20: 18$ <br> viable 19:8 <br> Vice $8: 4$ <br> victory $28: 7$ <br> Villa 15:23,25 16:7,12 18:5,23 19:12,21 20:4, 25 21:6 <br> W <br> wage 12:21,22 <br> wages 13:7 <br> wait 31:7 <br> wanted 20:15,18 26:5 27:15 <br> Ward 13:1 <br> weather 26:18 <br> week 30:9 31:5 <br> weeks 26:17 | wholly-owned 9:1 <br> win 28:18 <br> win/win 12:4 <br> wins 28:10 <br> work 11:12 30:10 <br> worked 31:20 <br> workforce 25:12,14 <br> working 11:13 <br> works 18:9 <br> write 22:13 <br> Wyckoff 8:3,14,15 <br> Xtend 26:25 |  |
| :---: | :---: | :---: | :---: |
|  | Reporting \& As <br> REPORTING \& LITIGATI <br> www.torresreporting <br> 1.866.982.6878 Toll | OCIATES, INc. <br> SERVICES <br> om <br> ree | Baton Rouge, LA <br> 225.751.0732 <br> 225.752.7308 FAX <br> New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

